

Success Story

Public Financial Management and Accountability

Scoping Study for Public Expenditure Review

Storyline...

The client was the UNDP-UNEP which provided support to the Government of Botswana under the Poverty-Environment Initiative (PEI) Programme. The Programme seeks to assist the Government in integrating environmental concerns into development management and national planning with specific emphasis on the plight of the poor.

MaGC® (formerly NCRCL®) represented by Managing Director Dr. R S Murali conducted a scoping study for a complete Public Expenditure Review (PER) of the Environment and Natural Resources (ENR) sector,

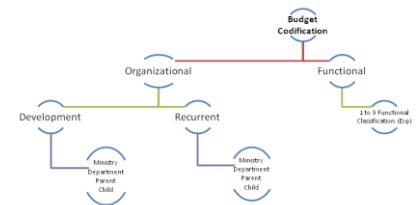
Once upon a time...

Under the PEI, the UNDP-UNEP proposed to undertake a comprehensive PER to analyse the allocation and management of public funds in the ENR sector. The objective of the scoping study undertaken by MaGC was to analyze public expenditure and revenue architecture, identify key institutional partners, assess environmental and natural resources sub-sectors and provide the scope and contents for a full Public Expenditure Review of the Environment and Natural Resource Sector.

Moving on...

The study commenced with a review of the policy documents such as the public expenditure policy, fact sheets and other reports. This review set the context and objective for the scoping study. It also established the boundaries within which the full PER-ENR study must be conducted. With the macro picture in perspective, discussions were held with various stakeholders to understand their role in the implementation and monitoring of the PEI.

The information gained out of the literature review and the stakeholder consultation was analysed with the overall programme objectives in perspective. The analysis highlighted the areas of data availability/non-availability and the quality of data available. The draft Scoping Study report was discussed with the key stakeholders and the final report was submitted after incorporating inputs gained out of the consultation.



Throughout the study, the approach adopted was participative involving key stakeholders at every stage in discussions. The study approach was governed by the **3PT® framework** of MaGC. The framework recognized the Policy, Process, People and Technology aspects of the PEI. The Terms of Reference for the complete PER were also prepared applying the **3PT® framework**. The scoping study also looked at other PERs and PEERs for guidance in the Botswana PER scoping.

Finally...

The entire study was completed within one month. The Scoping Study went beyond prescribing the terms of reference of the full PER. The report contained recommendations for a Comprehensive Environment and Natural Resource Management System (CENRMS) as the way forward for the PEI in achieving its objectives. The Scoping Study Report was well accepted and appreciated by all the stakeholders. The full PER was immediately initiated. Steps were taken for implementing the CENRMS recommended in the Scoping Study report.